

# **The Open Enterprise: Academic Entrepreneurship**

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# The open society

- What does it mean to an entrepreneur?
  - Regulations transparent
  - Do not favor those with connections
  - Do not favor those willing to pay high fees or bribes
  - IP system strikes a balance between
    - Right to exclude others' from direct imitation
    - Right to use others' ideas as inputs

# Two topics

- Entry regulation from the perspective of a very small IT startup
  - Niche product, growth ultimately limited
  - Nonetheless global (TSP *International*)
  - Some competitors came from my firm
- IP and academic entrepreneurship

# Steps to startup in California

1. Choose a firm name; register it with local city by publishing in newspaper (week or two)
2. Obtain a certificate of sales tax exemption from state (tax registration)
3. Obtain a bank account under the firm name (half an hour)

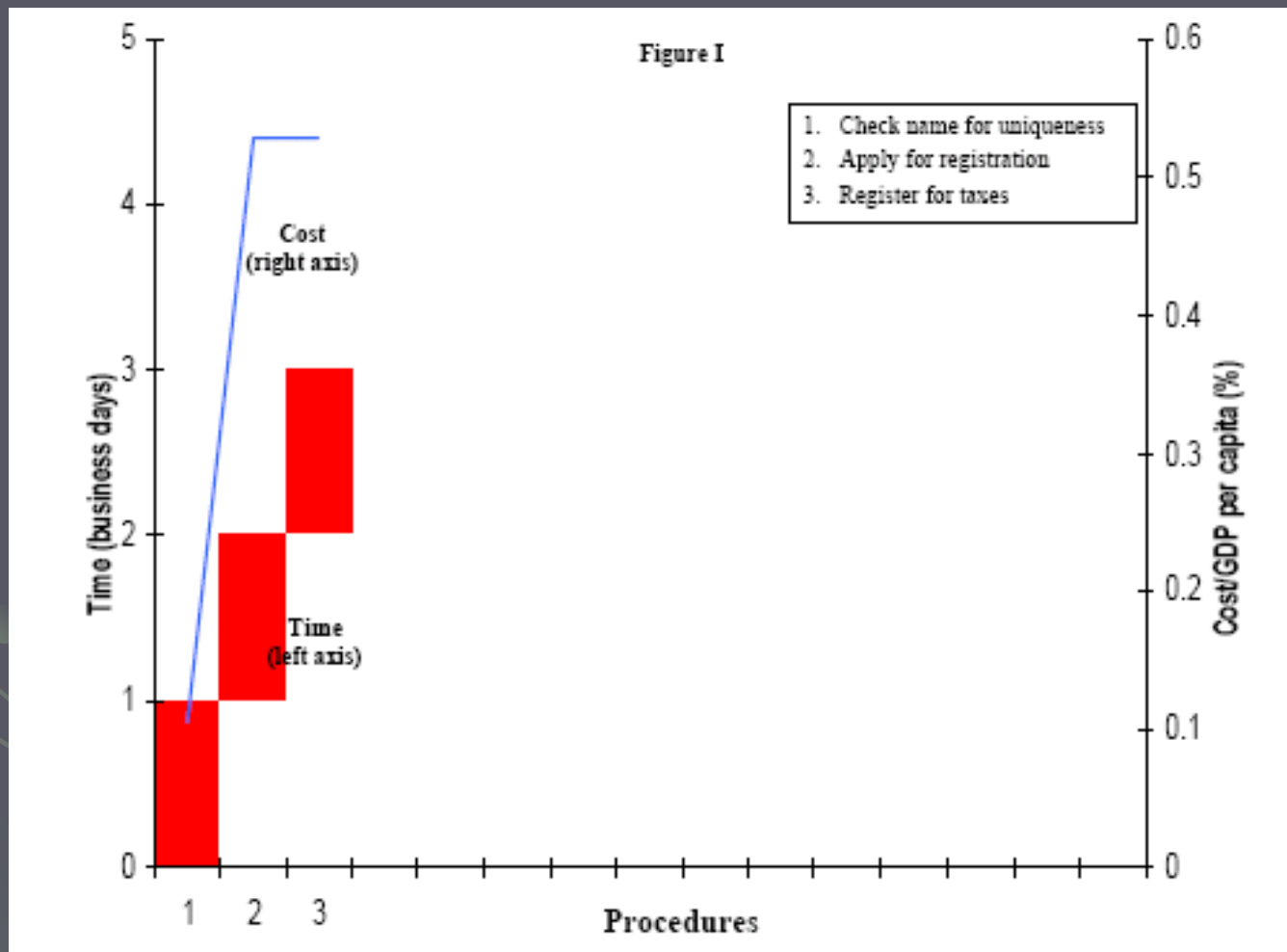
# Adding employees

1. Two forms: tax withholding; immigration status
2. Free to hire and fire; hours can be flexible – important for small firms
3. Workman's compensation insurance required (on-the-job injury) – but inexpensive
4. Government tax returns quarterly, more onerous

# Djankov et al 2000 (75 countries)

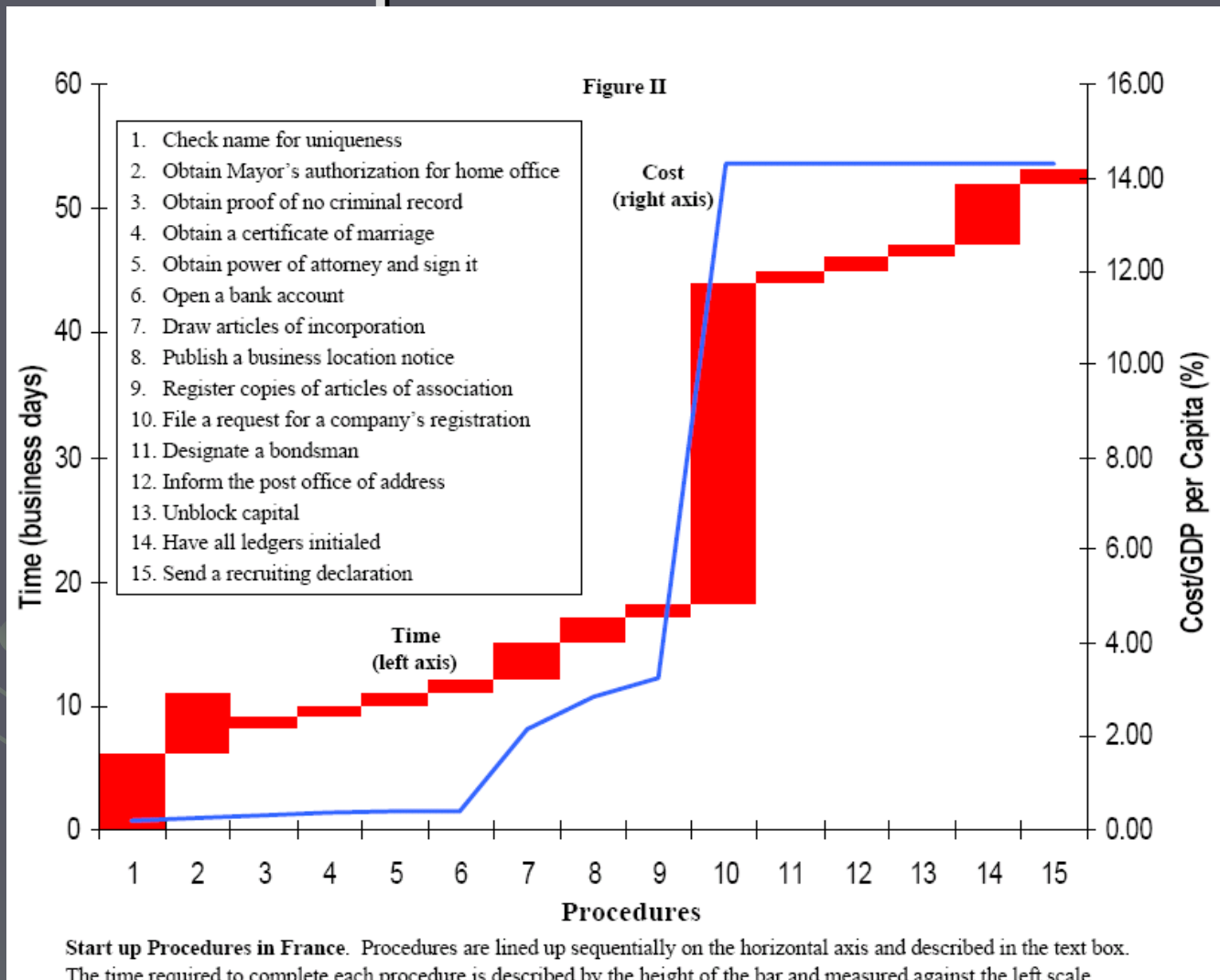
- Considerable variation in startup costs for
  - Limited liability company
  - No foreign trade
  - No special taxation (liquor, etc.)
  - No special environmental regulation
- Cost in terms of GDP per capita:
  - 0.4% (**New Zealand**) to 260% (**Bolivia**)
  - 2 (**Canada**) to 174 (**Mozambique**) days
- Evidence using these data that it matters

# Startup costs in New Zealand



Bottom line: 3 days; 1.7% of annual GDP per capita

# Startup costs in France



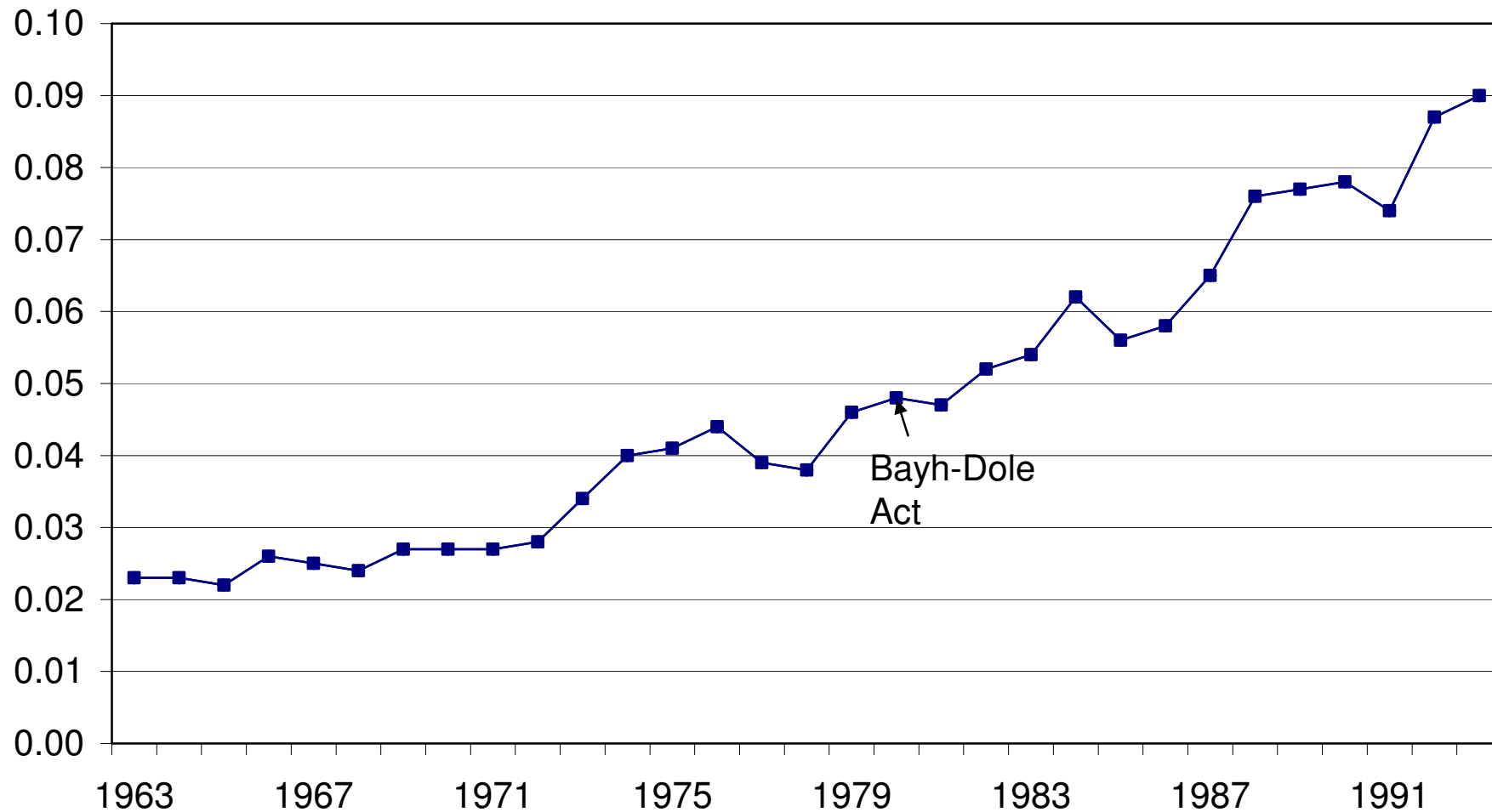
Bottom line: 53 days; 14% of annual GDP per capita



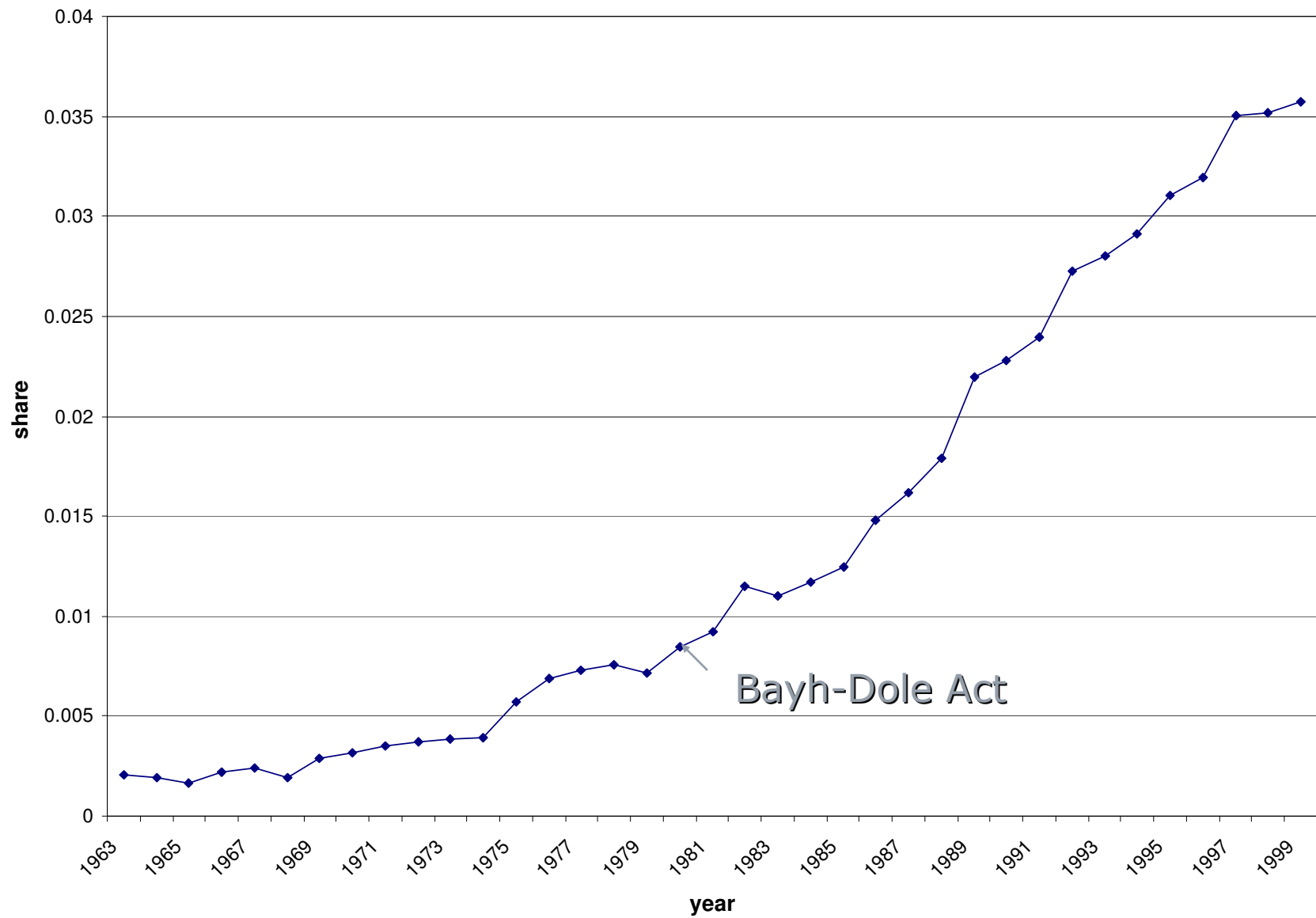
# Some myths about US tech transfer

- **Myth 1:** Bayh-Dole caused an upsurge in patenting by US universities
- **Reality:**
  - Patenting per R&D dollar by universities was already growing (about 4% per annum) -- there was no increase in the rate of growth
  - Slight increase in the rate of growth of university patenting as a share of all patenting
  - And it did increase the rate of growth of the share of universities with tech transfer offices

US university patenting per R&D  
(lagged one year, millions of constant dollars)



US research univ. patents % of all domestic-assignee US patents, 1963 - 99



# Some myths about US tech transfer

- **Myth 2:** tech transfer is an important source of income for universities in the US
- **Reality:**
  - licenses do not cover the costs of most tech transfer offices
  - Most patents earn little revenue
  - OTTs are a small piece of the action
    - UC system OTT profits = \$16M/year in 1991-2003
    - One year industry contribution to UC research in 2003 was \$235M (15 times as much)

# Some myths about US tech transfer

- **Myth 3:** tech transfer via license is an essential way to transfer knowledge from university to industry
- **Reality:** other methods such as publications, informal contacts, and conferences are much more important (survey evidence)

# Importance to industrial R&D of public R&D sources of information

| Information source   | % of respondents rating source as important |
|----------------------|---|
| Publications         | 41.2  |
| Informal contact     | 35.6  |
| Meetings/conferences | 35.1  |
| Consulting           | 31.8  |
| Contract research    | 20.9  |
| Recent hires         | 19.6  |
| Cooperative research | 17.9  |
| Patents              | 17.5  |
| Licenses             | 9.5   |
| Personnel exchange   | 5.8   |

# Some myths about US tech transfer

- **Myth 4:** university research is essential to innovation in all sectors
- **Reality:**
  - primary areas where it was important in mid-1980s were food, agriculture, wood and paper, drugs, and some electronics products (15 out of 50 sectors surveyed)
  - In mid-1990s, add nonferrous metals and specialized industrial machinery
  - Over half of university patenting is in the biomedical sector

# Industries rating university research as important to technical advance

|                                 |   |
|---------------------------------|---|
| Fluid milk & dairy products     | Logging and sawmills                                |
| Canned specialties              | Pulp, paper, and paperboard mills                   |
| Grain mill products             | Millwork, veneer, & plywood                         |
| Animal feed                     | Semiconductors & related devices                    |
| Processed fruits and vegetables | Engineering & scientific instruments, incl. optical |
| Pesticides and agric chemicals  | Synthetic rubber                                    |
| Farm mach & eq                  | Drugs   |

*Sources: Yale (1987) and Carnegie-Mellon (2002) surveys of R&D in industry*